

Healthier Together update

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We have achieved a lot in the last year, but we still face significant challenges...

- **Increasing demand** driven by population growth, longevity and co-morbidity, and public expectations
- **4hr Standard** we made big improvements in Q1 however Q2 has been challenging
- **Mental Health** developing an all-age strategy to provide seamless services
- **Financial Challenges** across the system we have done a lot but there is still a lot more to do to meet our control totals
- **Children's services** focused on supporting children with learning difficulties and improving the transition from childhood to adulthood.

Without change, we will **need almost 240 more acute beds, 600,000 more GP contacts and 12% more capacity in community services** to meet demand

To meet future challenges we have to work as a system to change the way we deliver services

Healthier Together

Improving health and care in Bristol, North Somerset and South Gloucestershire



We are on a journey progressing towards a more integrated approach to care



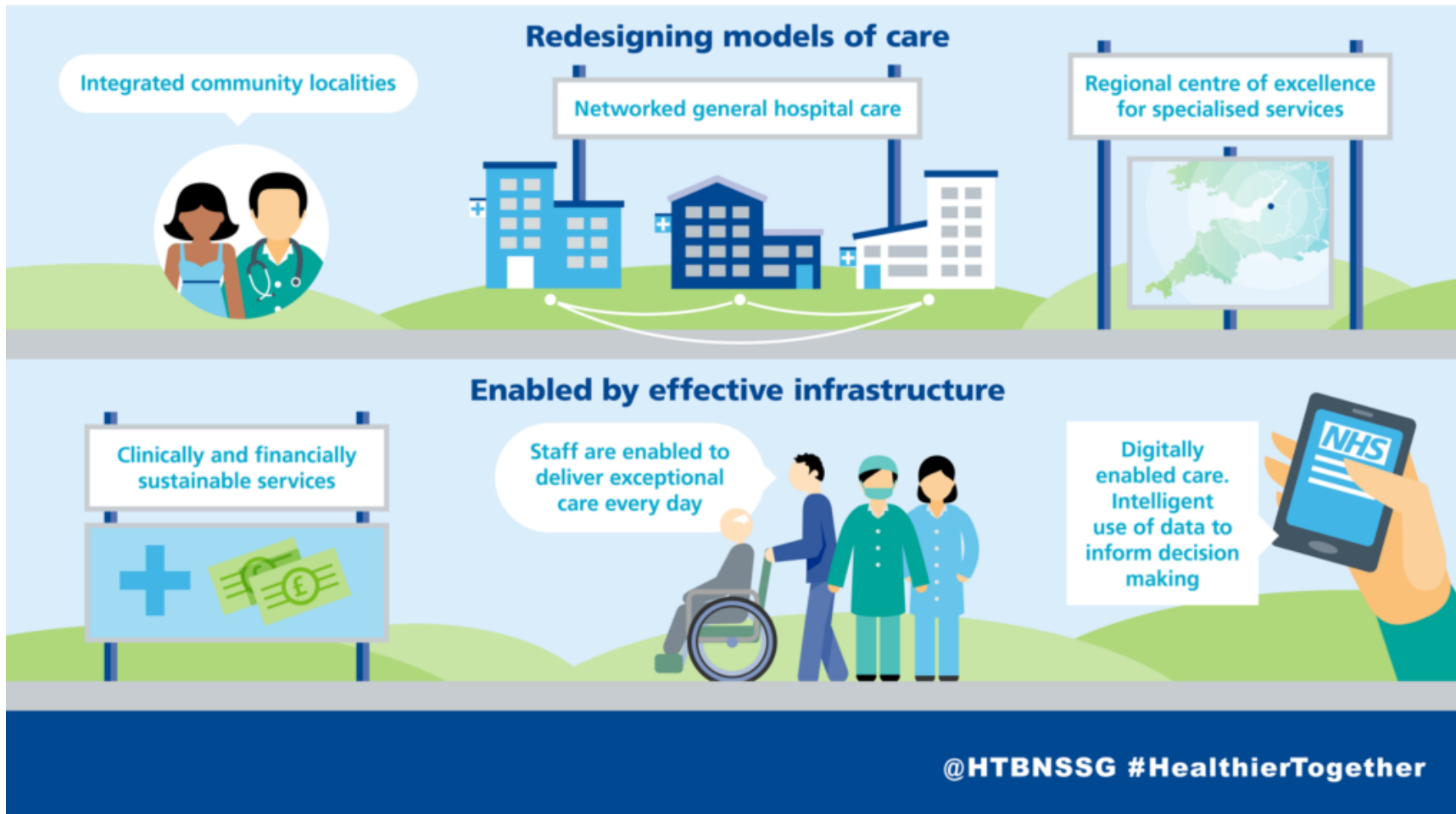
@HTBNSSG #HealthierTogether

Shaping better health

With our partners we have developed a vision for future care delivery across BNSSG...

Healthier **Together**

To achieve that ambition we are focusing on six areas of change



Shaping better health

...and established some clear priorities for the CCG in 2018/19

- Strengthening general practice and enabling integrated community-based localities
- Procuring a BNSSG community services provider
- Consulting the public on the future of services at Weston General Hospital
- Developing an acute services strategy
- Delivering our urgent and emergency care strategy
- Improving services for people with mental health needs
- Enabling transformation through digital
- Increasingly working together as a system through the Sustainability & Transformation Partnership

Through the STP we are starting to shape a more cohesive system

2020/21 Ambition	2019/20 milestone
Be accountable to one another for the delivery of services and use of resources	Establish a system performance management framework for delivery of all key Constitutional standards, building in peer review as a core element
Work to a shared vision within a single plan, built from one version of the truth and consistent ways of working	Publish a single system plan for 2019/20 that is jointly owned
Operate a single budget, making decisions together that enable the flow of resources to deliver our vision within the allocation available	Operate a single budget for urgent care, establishing a framework to jointly manage performance, delivery and clinical and financial risk
Establish a governance infrastructure which enables and embeds shared decision making with delegated accountability from each organisation	Establish a shared governance infrastructure to work in shadow form during 2019/20
<p>Establish our vision and definition of the ICS in BNSSG</p> <p>Develop and abide by a set of behaviours to establish trust, mutual respect and interdependence</p>	<p>Secure Board sign up from each sovereign organisation to a Memorandum of Understanding. This will include an agreed statement of ambition and behavioural code to guide our work, and a framework for how we will hold one another to account for how we abide by it</p>

**...and we have been nominated by NHSE as
an 'Aspirant Integrated Care System' (ICS)**

Healthier Together STP has agreed a number of priority work programmes

- Acute Care Collaboration
- Digital
- General practice resilience and transformation
- Healthy Weston
- Integrated community localities
- Maternity
- Mental health strategy
- Prevention
- Urgent Care
- Workforce

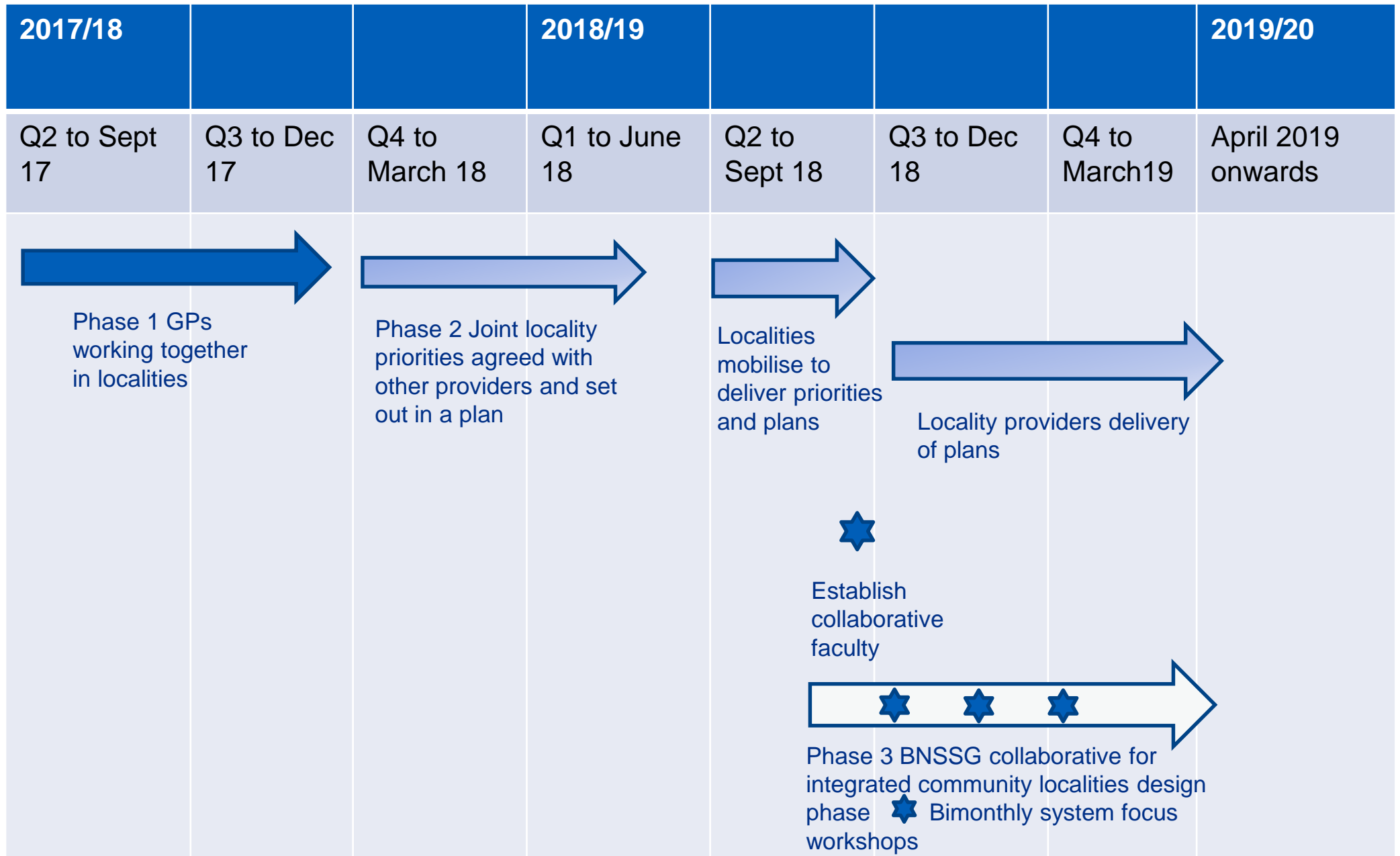
But the big game changer is developing our integrated localities

- The Locality Transformation Scheme is the vehicle we are using to enable general practice to take its rightful place at the heart of the locality
- With general practice leadership, integrated provider forums that bring together leaders from the GP locality, community providers, mental health and social care will be critical in establishing new service models...
- ...focussed on meeting the specific needs of the local population
- As integrated localities become established they will build partnerships with hospital colleagues to design fully integrated pathways that help people stay healthy, well and independent in the community
- Ultimately our vision is that fully integrated localities will push back the boundaries of what is done in an acute setting and establish the community as the default setting for all of a person's care.

To enable this we have set out a number of principles...

- We will expand the boundaries of out of hospital care so the hospital becomes 'out of community'
- We will make a significant shift to a proactive and preventive model of care
- We will deliver a reliable and consistently available 24/7 service that is coordinated and effective
- All partners will be focused on the needs of the population, sharing collective resources and with a common purpose
- We will take an asset approach – valuing the capacity, skills, knowledge, connections and potential in individuals and communities and working in partnership with the voluntary and community sector, friends, families and carers
- We will shift the balance of resource flows to reflect the new models of care.

..and we are making good progress on delivery



As a CCG our core purpose - *to ensure all BNSSG people enjoy the best possible health - is as strong as ever...*

